

DRAFT Three-Year Priority Areas & 12-Month Objectives

March 2026 –March 2027

CM= City Manager ATCM=Assistant to City Manager CD=Community Development CS=Community Services FD=Fire Department FS=Financial Services HR=Human Resources IT=Information Technology LIB=Library PD=Police Department
PW=Public Works WED=Waterfront and Economic Development CA=City Attorney CC=City Clerk CT=City Treasurer

Priority Area 1: Economic Vitality

Goal 1.1 Enhance the Waterfront

#	When	Who	Objectives	Done	On Target	Revised	Notes
1	By January 1, 2027	WED	Discuss options to attract a new tenant for the former Gold Gym's site and explore a potential land swap agreement to move the property out of the Tidelands Trust.		X		A prospective Children's Museum operator has expressed interest in the former Gold Gym's site. Staff have explained the State Lands requirements and connected the group with the current lease holder.
2	By September 1, 2026	WED	Advance lease negotiations for the former Fun Factory site and identify a prospective leaseholder/operator for a Waterfront Market Hall.		X		Staff completed the Surplus Lands Act process for the former Fun Factory site and has prepared/transmitted an Exclusive Negotiating Agreement for consideration by the prospective tenant.
3	By January 1, 2027	WED	Provide Boat Launch application coordination with DBW as required, advance designs, consider Coastal Commission and CDP requirements, and report back to City Council the results of the City's funding request.		X		Staff is Continuing to work with the City's consultant to revise the cost estimate and provide updates to the Department of Boating and Waterways.
4	By September 1, 2026	CS, PW	Finalize the design for Phase One of the Seaside Lagoon Reconstruction Project, complete the Coastal Development Permit application, submit it to the CA Coastal Commission, and advance construction drawings.		X		Staff continues working with NUVIS to finalize the entitlement package for the CDP application.
5	By January 1, 2027	WED, CD	Complete the parking study related to adjusting the Local Coastal Program requirements for King Harbor Marina parking and present the results to the City Council.		X		The parking study was kicked-off on May 19, 2026 with data collection expected to occur the first week of June.
6	By March 1, 2027	FD, WED	Review and present to the City Council suggested updates to the City's Municipal Code pertaining to Harbor/Marine safety regulations.		X		
7	By January 1, 2027	WED	Advance lease negotiations for possible reinvestment in businesses on the Monstad Pier.		X		Discussions are underway with the lessee and the Community Development Department to advance new plans for the ground floor space previously occupied by Maison Riz.
8	By January 1, 2027	PW	Explore opportunities to demolish the existing structure on the Joe's Crab Shack site.		X		
9	By January 1, 2027	WED, CS	Provide a status report on efforts to enhance internal and external communications for Waterfront activities and events.		X		
10	By October 1, 2026	WED, CS	Work with the Harbor and Pier Associations to develop and improve Holiday Events in the Waterfront.		X		City representatives participate in Harbor and Pier Association monthly meetings to continue discussions about upcoming events.

11	By May 1, 2027	WED, FD	Present a report to the City Council comparing the City's harbor/marine management operating model/organizational structure to other municipal waterfront organizations.		X		
Goal 1.2: Revitalize Artesia Boulevard							
#	When	Who	Objectives	Done	On Target	Revised	Notes
12	By January 1, 2027	CS, PW	Continue implementation of the ARTesia Strategic Plan including selection of artists and artworks for eventual installation.		X		<i>A meeting with the Community Panel is scheduled for August 18. Three to four artists will be selected per identified art location. Selected artists will be presented to the Cultural Arts Commission, then to the City Council for approval before releasing the RFP for art designs.</i>
13	By August 1, 2026	CD	Prepare a Land Use Element and Zoning Ordinance related to adjusting the FAR Ratio and implementing rooftop dining and property investment incentives along the Artesia/Aviation Corridor, complete the related Article XVII analysis, and prepare the item for inclusion as part of a fall election.	X			<i>The items were approved on August 4, 2026.</i>
14	By May 1, 2027	CD	Evaluate the effectiveness of eliminating commercial parking requirements along Artesia and Aviation Blvd. and present the results to the City Council.		X		
15	By May 1, 2027	CD	Utilize information from the AREAS Report to proactively seek investment on Artesia Blvd. by communicating vacancies to the business community.		X		
Goal 1.3: Position Redondo Beach as a Destination for Business Investment							
#	When	Who	Objectives	Done	On Target	Revised	Notes
16	By May 1, 2027	CD	Prepare updates to the Municipal Code to improve the design and appearance of commercial signs and present them to the City Council for consideration along with options for a maintenance (blight prevention) ordinance to regulate storefront conditions.		X		<i>A City Council review and policy discussion is scheduled for September 15, 2026.</i>
17	By May 1, 2027	MAYOR, CS, ATCM, Youth Commission	Continue developing plans and activities for the 2026 World Cup and LA28 Olympics.		X		<i>The Large Events/Olympics Subcommittee reviewed an internal strategic plan outlining community activation and economic development ideas for the LA28 Olympics.</i>
18	By November 1, 2026	CD, ATCM, MAYOR+ COUNCIL SUBCOMM.	Present the findings from the AREAS study on identifying/recruiting new development and businesses to the Artesia and Aviation corridors to the City Council.		X		<i>AREAS provided an initial report to staff on June 24, 2026, and staff has requested follow-up information that will assist with the presentation scheduled for Council in October 2026.</i>
19	By March 1, 2027	CD, ATCM, MAYOR+ COUNCIL SUBCOMM.	Work to identify restaurant and hotel operators in the South Bay that could utilize vacant sites along the Artesia and Aviation corridors to develop new business ventures.		X		
20	By May 1, 2027	CD	Evaluate the current Land Use Tables and business permitting requirements in the Municipal Code and present options to the City Council to make the City more business friendly.		X		<i>A City Council review and policy discussion is scheduled for October 6, 2026.</i>
Goal 1.4 Enhance the City's Fiscal Sustainability							

21	By November 1, 2026	FS, CA, CT	Prepare a Ballot Measure for the March 2027 election to consider increasing the City's Transient Occupancy Rate.		X	<i>Staff prepared a draft ordinance revision and ballot question and shared the drafts with Council February 3, 2026. Staff will incorporate Council feedback from that meeting in a revised report to present to Council in October.</i>
22	By November 1, 2026	CT, FS, CA	Review the City's UUT Ordinance and suggest possible updates in recognition of the outcome of the Disney vs. Santa Barbara case.		X	
23	By November 1, 2026	HR, FS, CA	Review and provide options to the City Council on possible adjustments to the City's General Liability Coverage and level of Self-Insured Retention.	X		Staff evaluated the City's claims, litigation and insurance utilization history and made appropriate adjustments to the City's coverages. The changes were detailed in a FY 26-27 Budget Response Report.
24	By February 1, 2027	PW	Review and provide updates to the City's Vehicle Replacement Policy/Program.		X	<i>Staff plans to hold an internal kickoff meeting in August 2026.</i>
25	By January 1, 2027	FS, CT	Develop a streamlined process and structure to assess/collect business licenses fees from periodic special event vendors.		X	<i>A policy discussion is scheduled for the August 18, 2026 CC Meeting.</i>
26	By January 1, 2027	CD	Complete a DIF Study to establish a nexus between the cost of future facilities, vehicles, and equipment required by new growth and fees charged by the City.		X	Council approved an agreement with Revenue & Cost Specialists LLC (RCS) on June 9, 2026 to perform a comprehensive Development Impact Fee Study and Nexus Report. RCS has completed the kickoff meeting and the study is underway.
27	By May 1, 2027	FIN, CD	Review and enhance collection procedures to establish and enforce penalties for late payments to the City.		X	<i>Staff is in the process of reviewing options to engage a collection agency, including piggybacking through a recently competitively-bid contract or issuing an RFP. Staff is also reviewing potential options in coordination with the revenue audit.</i>
Future Goal 1.5: Revitalize the Pacific Coast Highway Corridor						
Future Goal 1.6: Identify efforts to enhance business retention						
Future Goal 1.7: Identify programs that have shown success on Artesia and report on steps to implement them on PCH						

Priority Area 2: Public Safety and Community Well-Being

Goal 2.1 Implement Measure FP (Reconstruct City Fire and Police Facilities)

#	When	Who	Objectives	Done	On Target	Revised	Notes
28	By September 1, 2026	ATCM	Continue Measure FP implementation, including securing a Design-Build Entity for both Fire and Police Facility replacement.	X			Phase 1 is underway and subcontractors have been engaged to test for hazardous materials, survey project sites, and conduct geotechnical research in advance of the delivery of conceptual designs.
29	By January 1, 2027	FS, ATCM, PW, IT, PD, FD, CT	Work with the City's Municipal Financial Advisor to issue bonds to design and construct the projects included in Measure FP.		X		PRAG, the City's Municipal Advisor, is leading bi-weekly meetings with City staff and outside counsel to coordinate efforts in advance of bond issuance, which is expected in the Fall of 2026.
30	By January 1, 2027	ATCM, CA	Prepare the selection guidelines and resolution to form a Citizens Oversight Committee to review bond-related expenditures.		X		Staff will present a resolution for Council consideration on August 18.
31	By June 25, 2026	PW, PD, ATCM	Advance conceptual schematic designs for the Police Shooting Range to enhance construction readiness and prepare/submit the application for the 2026 DCIP funding cycle.		X		The City's grant application has been submitted, and receipt has been confirmed by the Grantor agency. The Award announcement is expected in September 2026.

Goal 2.2: Strengthen the City's Mental Health Response and Community Support Systems

#	When	Who	Objectives	Done	On Target	Revised	Notes
32	By January 1, 2027	CA, FD, PD	Explore grant funding opportunities to continue deployment of a mental health clinician to provide targeted response to mental health-related incidents in the City.		X		On May 5, 2026, the City Council approved a resolution directing staff to submit a grant application to the CA Commission for Behavioral Health for the Innovation Partnership Fund with results expected to be announced in August. The City Attorney's Office is also exploring the possible use of Opioid Settlement Funds.

Goal 2.3: Further Enhance the City's Approach to Addressing Homelessness

#	When	Who	Objectives	Done	On Target	Revised	Notes
33	By September 1, 2026	PW, CA	Pursue funding to complete construction of the pallet shelter expansion project and revise plans to fit the project scope within available budget.			X	Public Works staff has submitted 100% plans of the reduced project scope to the Building Division for review. A revised construction cost estimate is pending. CA's office will evaluate sufficiency of funding once the building review is complete.
34	By May 1, 2027	CS	Administer the updated Administrative Plan for family supportive housing as approved, update the waiting list process as directed by Council, and continue working with the County to identify family- and youth-supportive services and programs.		X		
35	By May 1, 2027	CS	Administer the Foster Youth voucher program in partnership with the County.		X		

36	By May 1, 2027	CA	Pursue grant funding opportunities to procure permanent family housing to expand the City's supportive housing options.		X		On April 28, 2026, the City received an official award letter from HUD for \$250,000 for the Affordable Housing Acquisition to Lease program.
Goal 2.4: Continue to Enhance Public Safety, Emergency Response, and Community Resilience							
#	When	Who	Objectives	Done	On Target	Revised	Notes
37	By August 1, 2026	PD	Update the City's Drone First Responder agreement with Aerodome after the company obtains the FAA certificate waiver for autonomous drone use.	X			Fully autonomous flight was achieved in April 2026 and PD has updated the agreement with Aerodome.
38	By July 1, 2026	FD, ACTM	Complete and transmit the quote for the provision of Fire, Paramedic and Emergency Response Services for the City of Hermosa Beach.	X			The draft quote was submitted to HB for review and initial feedback on June 5.
39	By November 1, 2026	PD	Provide a report on the City traffic enforcement efforts, including E-Bikes, Truck Routes, Speeding/Stop Signs and Loud Vehicles.		X		The Police Department is conducting regular targeted enforcement and will report to the City Council on these efforts in November.

Priority Area 3: Infrastructure and Public Spaces

Goal 3.1: Rehabilitate City Roads, Critical Public Facilities, and Infrastructure

#	When	Who	Objectives	Done	On Target	Revised	Notes
40	By January 1, 2027	PW	Procure and implement a facilities management software system and prepare an RFP to complete a facilities inventory and assessment.		X		A software contract is under review by the City Attorney's Office, and staff expects to present the contract to Council for consideration in September.
41	By January 1, 2027	PW	Prepare a report to consider lane repurposing and corridor improvements for Catalina Ave., north of Pearl Street, as part of the City's Street Rehabilitation Program.		X		Conceptual plans are nearing completion, and staff anticipates presenting the plans to City leadership, and the community through Council District meetings and the PWSSC in the Fall of 2026.
42	By May 1, 2027	PW, CD	Identify options to improve utility line maintenance and encourage undergrounding as part of new development.		X		Staff is reaching out to SCE and looking at neighboring Cities' policies.
43	By December 1, 2027	ATCM	Provide a status report on internal efforts to improve contract development and review the City's template RFP&B docs to identify opportunities to enhance (statement of work) expectations of vendors.		X		A total of six contract development and project management trainings will be provided to City staff by the end of 2026. An internal task force of City staff from multiple departments is actively working to update and improve the City's procurement process, including updating the Public Works Department's traditional RFP&B documents. These efforts will be detailed in the staff report, which will be ready for City Council presentation in November.

Goal 3.2: Expand and Enhance Public Spaces, Amenities, and Programs

#	When	Who	Objectives	Done	On Target	Revised	Notes
44	By January 1, 2027	CS, PW	Execute the Wilderness Park Master Plan according to available funding and identify goals for the next phase of project improvements and evaluate how regulations, signage, staffing, and hours of operations can be implemented or adjusted to sustainably protect and preserve the park.		X		
45	By October 1, 2026	CS, PW	Complete procurement and installation of the Franklin Park all-abilities playground equipment.		X		The new equipment has been ordered and installation is anticipated to occur in October.
46	By January 1, 2027	CS, PW	Complete the layout design and procure three historic information signs for installation at Ito Park and provide a report to the Public Amenities Commission to develop a Plan for the next phase of improvements to Ito Park.		X		Three historic signs have been designed and will be produced/installed by Fall 2026.
47	By May 1, 2027	CS	Continue to develop programming for the Perry Park Teen Center in conjunction with the Youth Commission and teen facility users.		X		
48	By October 1, 2026	CM, ATCM, FS	Work with RBUSD to prepare property descriptions and subdivision map applications for new Anderson Park Senior Center and Alta Vista Park parcels.		X		A engineer/survey firm has been retained by Public Works to complete the required work.
49	By October 1, 2026	ATCM	Prepare a Request for Information to solicit local businesses to evaluate possible logo use, the costs for marketing and production, and the potential for design proficiency.		X		The City Logo trademark has been registered with the USPTO. Staff are exploring potential retail spaces where City logo merchandise could be sold.

50	By May 1, 2027	CS, ATCM	Seek future funding opportunities for further improvements to the Herondo Open Space area and Seaside Lagoon.		X		Staff continues to monitor grant opportunities and will consider submitting applications for future state and federal funding programs.
51	By December 1, 2026	CS, PW	Advance efforts to develop the Aviation Park Pickleball facility and explore potential time-efficient procurement/construction methods along with opportunities to cultivate public/private partnerships.		X		<i>Geotechnical and survey field work is complete. The Landscape architect is working on preliminary plans with an estimated completion in October 2026. A Priority Project Status Update was provided on August 11.</i>
Goal 3.3: Enhance Alternative Transportation Options							
#	When	Who	Objectives	Done	On Target	Revised	Notes
52	By January 1, 2027	PW	Complete construction and hold a ribbon cutting for the City's Local Travel Network (LTN) Project.		X		Installation is underway with anticipated project completion in Fall 2026.
53	By January 1, 2027	PW	Prepare conceptual design alternatives for bike lane repainting to enhance bicycle safety on Redondo Beach/Vail Avenues and present a report to the City Council.		X		<i>The funding agreement with Metro has been approved. An RFP is being drafted for design services and staff anticipates the design contract award to occur in Fall 2026.</i>
54	By January 1, 2027	PW	Continue design development of plans for the Metro Active Transportation (MAT) Project (Redondo Beach Blvd Corridor) and present the 60% design for the active transportation and micro-mobility projects to the PWSS Commission.		X		<i>The 60% Design has been delivered for comment to the City. A meeting with Torrance Public Works staff is scheduled for August 24 to address boundary issues and project enhancements. The installation of a Temporary Fire Station at Grant and Inglewood may delay construction of the project in that area.</i>
55	By January 1, 2027	PW	Present conceptual design alternatives for Catalina Ave, through Riviera Village, to the PWSS Commission and City Council, including the possible addition of structured parking in the Riviera Village and the implementation of a longer-term outdoor dining program.		X		<i>Proposals for design services have been received. Staff is preparing the recommended contracts for consideration by the City Council in October 2026.</i>
56	By May 1, 2027	PW	Collaborate with Hermosa Beach on a Parking Study and the potential for new Bike Lanes on Aviation Blvd.		X		<i>Staff has engaged the City of Hermosa Beach in preliminary conversations. Hermosa has opted not to participate at this time. Staff awaits proposals to conduct the parking study in the City's portion of Aviation Blvd. A contract award is expected in Fall 2026.</i>
57	By November 1, 2026	PW	Provide a progress report on Bicycle Master Plan implementation and continue to pursue collaboration with surrounding cities.		X		<i>Staff anticipates several new projects will be added over the summer and that many will include further collaboration with neighboring jurisdictions. Staff plans to provide a report to the City Council in October 2026.</i>
Future Goal 3.4: Develop Long-Range Plans to Modernize City Facilities, Including the Public Works Yard and City Hall							

Priority Area 4: Customer-Centered Service Delivery

Goal 4.1: Improve Customer Service by Expanding the City's Use of Digital Tools and Online Services

#	When	Who	Objectives	Done	On Target	Revised	Notes
58	August 1, 2026	CC, IT, ATCM	Complete implementation of the new Agenda Management System to streamline internal operations and allow for enhanced agenda forecasting.			X	Staff are currently being trained on the new system with a tentative go-live scheduled for September 2026.
59	By May 1, 2027	CC, IT	Scan and archive City Records for the Departments, Phase 1 to include: Fire, City Attorney, Waterfront & Economic Development, Planning Division of Community Development, and the Transit Division of Community Services.		X		Staff are currently scanning documents for the City Attorney's Office and the Waterfront & Economic Development Department.
60	By August 1, 2026	CC, IT	Procure and implement a software solution to enhance workflow and reduce the burden of public records requests.			X	The new system is in the implementation phase, and the tool is already being used for data sorting and redacting. Full deployment with stakeholder interaction modules and the public portal is expected to be live by October, 2026.
61	By January 1, 2027	IT, ATCM	Utilize the internal Task Force's efforts to improve information included on the City website and continue evaluating tools to enhance the global search function through approved artificial intelligence tools.		X		Staff is continuing to broaden Citywide departmental content and enhance overall communications consistency.
62	By January 1, 2027	ATCM	Provide a report on efforts of the Communications Team to consolidate information and increase visibility for local events and to coordinate the communication of key calendar events on the City website and through other means.		X		The Communications Team has developed internal guidelines to help coordinate and consolidate communication for the calendar of events page on the City's main website and social media account. The team is implementing these guidelines and training staff to ensure consistency.
63	By May 1, 2027	IT	Develop an AI Strategic Plan to guide use by City officials (staff and elected) and provide a report on how AI tools can be utilized to promote productivity.		X		Staff is developing internal AI policies and actively seeking tools that will improve internal operations.

Priority Area 5: Community Stewardship

Goal 5.1: Advance Environmental Sustainability and Climate Resilience

#	When	Who	Objectives	Done	On Target	Revised	
64	By January 1, 2027	PW	Hire a consultant to study and update the City's Sewer System Management Plan and complete the first phase of CCTV inspection to prepare a condition assessment of the sewer system.		X		<i>A Kick-off meeting with Dudek was held August 13, 2026.</i>
65	By May 1, 2027	WED	Initiate a California Coastal Commission grant-funded effort to update the City's Local Coastal Program and complete a sea level rise vulnerability assessment.		X		The project was kicked off with the consultant team on May 28, 2026.
66	By May 1, 2027	PW	Provide a report on City tree wells and their availability for planting and develop a mechanism to record trees planted on private property.		X		<i>A list of available / vacant tree wells has been developed and is being continuously updated. Staff will provide a status report to Council prior to the May 2027 deadline.</i>

Goal 5.2: Preserve and Promote the City's Historic Resources and Neighborhood Character

#	When	Who	Objectives	Done	On Target	Revised	Notes
67	By January 1, 2027	CD, CA	Prepare a report for the City Council on cost/time-effective ways to update the City's Historic Resources List while maintaining a voluntary, consent-based, Historic Resources Program.		X		
68	By May 1, 2027	CD	Research potential changes to the City's Zoning Ordinance that would increase flexibility for parking regulations in Riviera Village and secure preferred uses for properties in the Village as well as other vital economic corridors, such as Pacific Coast Highway.		X		
69	By September 1, 2026	CS, CM, MAYOR, CC	Create a Mayor and City Council subcommittee to develop a City Park and City Facility renaming policy.		X		